Memorandum of Agreement
Between
THE GLOBAL SEMINAR FOR SUSTAINABLE FOOD SYSTEMS
AND THE ENVIRONMENT, CORNELL UNIVERSITY
And
The Associate Institution Named Herein

1. Purpose:
The purpose of this memorandum of understanding is to set out the principal intent, collaboration, between Cornell University on behalf of the Global Seminar (which includes the core institutions), and Iowa State. This agreement has been entered into to this day of February 6, 2002 between Cornell University and Iowa State. Cornell will be the primary institution with Iowa State to coordinate students and faculty in distance learning activities and related operations.

2. Background:
The Global Seminar is an international collaboration that offers a course to students in selected educational institutions around the world on The Environment and Sustainable Food Systems using interactive compressed video, satellite technology and a range of other educational strategies. This is an ongoing program that is currently funded by Cornell University, external grants, private donations, institutionships and other collaborations.

An important component of this program is to create course content, pedagogy and instructional delivery systems for a global academic course in the field of Agriculture and Life Sciences. Case studies developed by selected seminar institutions show the inextricable link worldwide between population demographics, agricultural practices, social and economic issues, and the environment.

The Global Seminar makes four major contributions:
1. It defines a framework for a global, interdisciplinary, problem-based, undergraduate and graduate seminar on the environment and sustainable food systems with applicability and transferability around the globe.
2. It leads to new, inter-institutional linkages and brings together international experts for a discourse with undergraduate and graduate students on a problem-based curriculum of highest international priority.
3. Through a collaborative process, it develops and employs cutting-edge instructional delivery systems that propel universities and participating educational agencies into a new era.
4. It enhances the knowledge and understanding of future world citizens and leaders about a subject that is critical to the successful coexistence of food, agriculture, and the environment.

Core institutions for 2002-2003 are: Cornell University, New York; EARTH University, Costa Rica; Swedish University of Agricultural Sciences, Sweden; The Open University of The Netherlands, Wageningen University and Research Center, The Netherlands; Acharya N. G. Ranga Agricultural University, Hyderabad, India; University of Melbourne, Australia; Uppsala University, Sweden; Zamorano University, Honduras.

Cornell University and the core institutions determine associate institutions in the Global Seminar. Additional associate institutions may be added through arrangements with the lead institution, Cornell University.

3. Recognition and Representation:
Iowa State shall recognize Cornell University in Ithaca, New York as the primary provider of specific products and services named herein. These parties shall mutually promote each other's interests nationally and internationally.

4. Roles and Responsibilities:
Cornell University’s Responsibility as the Lead Institution will be:
1. Setup and coordinate videoconferencing broadcasts.
2. Provide bridge service and web streaming of videoconferences.
3. Provide technology assistance.
4. Provide one copy of case studies, references and related materials.
5. Provide evaluation tools.
6. Setup an online community for discussion boards and chats, exchange of information and contacts within similar educational institutions.

Associate Institution’s Responsibility will be:

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1. Coordinate and facilitate local site participants
2. Provide hardware and software technology for downlink
3. Provide hardware and software technology for viewing by local site
4. Cover local line charges for downlink
5. Provide internet access for online community including discussion boards

5. **Products and Services:**
The Global Seminar will initially offer educational products in Agricultural and Life Sciences in the relevant topic areas of the environment and sustainable food systems. Additional topic areas may be developed through the mutual consent of consortia institutions.

An associate institution will receive, for an annual sum, all the Global Seminar Videoconferencing broadcasts for the Spring Semester 2002 (approximately January 23rd through May 10); link to other educational institutions within the US and internationally; receive a copy of products and materials used in the Global Seminar; and consult with other similar educational institutions on seminar topics areas through regional discussion boards available in an online community.

At an additional cost, a student packet of products and materials will be available to meet student enrollment requirements. The type of materials available will depend on what products were developed for that specific topic area. This could include electronic access or printed copy or products, videos of Polycom interactions, PowerPoint presentations, audiocassette, case studies with references, and specific educational activities for targeted audiences.

6. **Financial Obligations:**
Cornell’s responsibility as the lead institution will be to provide the products and/or services at the agreed upon pricing structure.
Iowa State as an associate, the institution shall pay the annual sum of $2500, nonrefundable, for administrative fees. Products and/or services will be available at fair market price. Revenue generated will be used for Global Seminar activities.

Full payment shall be due on the 1st of April, 2002 paid to the order of Cornell University and sent to The Global Seminar Project, Cornell University, 109 Kennedy Hall, Ithaca, New York 14853.

7. **Duration and Review:**
This agreement shall become effective on the 1st day of July, 2002 and remain in force until the 30th of June, 2003. Upon expiration of the agreement, its results shall be evaluated, which may lead to renewal or the re-negotiation of the agreement. Parties may extend for another three-year agreement.

8. **Conclusion:**
This agreement shall be governed by the laws of the State of New York exclusive of that state’s choice of law provisions. The parties agree that this memorandum embodies the entire agreement between them and:

1. that it shall not be altered, added to or be subject to waiver unless reduced to writing and signed by the parties;
and

2. that the parties shall exercise every reasonable effort to comply with the terms, conditions, import and spirit of this agreement.

H. Dean Sutphin, Director, Global Classroom, Cornell University
Date 5/10/02

Date 5/16/02

Date 5/27/02

05/06/02